Translation

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Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending September 2023 (Based on IFRS)

| | | May 15, 2023 |
|---|---|--|
| Hybrid Technologies Co., Ltd. | | Listing exchange: Tokyo Stock Exchange |
| 4260 | | URL: https://hybrid-technologies.co.jp/ |
| Tran Van Minh, CEO | | |
| Kazuma Hirakawa, CFO | | Phone: +81-3-6222-9506 |
| g quarterly securities report: | May 15, 2023 | |
| nmencing dividend payments: | - | |
| nentary materials on quarterly financial results: | Yes | |
| ancial results briefing session: | Yes | |
| | 4260 Tran Van Minh, CEO Kazuma Hirakawa, CFO g quarterly securities report: mencing dividend payments: mentary materials on quarterly financial results: | 4260 Tran Van Minh, CEO Kazuma Hirakawa, CFO g quarterly securities report: May 15, 2023 mencing dividend payments: - nentary materials on quarterly financial results: Yes |

(Yen amounts are rounded to the nearest million, unless otherwise noted.)

Consolidated financial results for the six months ended March 31, 2023 (from October 1, 2022 to March 31, 2023)
 (1) Consolidated Operating Results (Cumulative)
 (Percentage figures indicate year-on-year changes)

| | Rev | venue | Operating profit Profit before t | | efore tax | Profit | | Profit attributable to owners of parent | | Total comprehensive income | | |
|------------------|--------------------|-------|----------------------------------|--------|--------------------|--------|--------------------|--|--------------------|----------------------------------|--------------------|--------|
| Six months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2023 | 1,320 | 25.6 | 99 | (18.5) | 73 | (44.6) | 61 | (41.9) | 61 | (41.9) | 73 | (31.0) |
| March 31, 2022 | 1,051 | 41.5 | 122 | 326.3 | 132 | 339.0 | 106 | 436.2 | 106 | 436.2 | 106 | - |

| | Basic earnings per share | Diluted earnings per share |
|------------------|--------------------------|-------------------------------|
| Six months ended | Yen | Yen |
| March 31, 2023 | 5.56 | 5.09 |
| March 31, 2022 | 10.98 | 10.46 |

(Note) The rate of Year-on-year change in operating profit for the six months ended March 31, 2022, is indicated as "-" because it exceeds 1,000%.

(2) Consolidated Financial Position

| | Total assets | Net assets | | Ratio of equity attributable to owners of parent to total assets |
|--------------------|-----------------|-----------------|-----------------|--|
| As of | Millions of yen | Millions of yen | Millions of yen | % |
| March 31, 2023 | 3,075 | 2,219 | 2,219 | 72.2 |
| September 30, 2022 | 2,965 | 2,125 | 2,125 | 71.7 |

2. Dividends

| | | Annual dividends | | | | | | | | |
|--|---------------------------------|------------------|-----------------|-----------------|-------|--|--|--|--|--|
| | 1st quarter-end 2nd quarter-end | | 3rd quarter-end | Fiscal year-end | Total | | | | | |
| | Yen | Yen | Yen | Yen | Yen | | | | | |
| Fiscal year ended September 30, 2022 | - | 0.00 | - | 0.00 | 0.00 | | | | | |
| Fiscal year ending September 30, 2023 | - | 0.00 | | | | | | | | |
| Fiscal year ending September 30, 2023 (forecast) | | | - | 0.00 | 0.00 | | | | | |

(Note) Revisions to the forecast of dividends most recently announced: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending September 30, 2023 (from October 1, 2022, to September 30, 2023)

| | Reve | nue | Operating profit | | ating profit Profit before tax | | Profit | | Profit attributable to owners of parent | | Basic earnings per share | |
|------------------|--------------------|------|--------------------|------|--------------------------------|------|--------------------|------|---|------|-----------------------------|--|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen | |
| Full fiscal year | 3,219 | 33.7 | 400 | 39.0 | 389 | 25.4 | 339 | 36.0 | 339 | 36.0 | 30.91 | |

(Percentages indicate year-on-year changes.)

10,979,648 Shares

9,617,716 Shares

Shares

As of

September 30, 2022

11,163,348 Shares

(Note) Revisions to the forecast of earnings most recently announced: None

*Notes

(ii

(1) Changes in significant subsidiaries during the six months ended March 31, 2023 (changes in specified subsidiaries resulting in change in scope of consolidation): None

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)(ii) Number of treasury shares at the end of the

| | , | | |
|---|-------------------------|-------------------|--|
| Number of treasury shares at the end of the period | As of March 31, 2023 | 76 Shares | As of September 30, 2022 |
| ii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year) | As of March 31, 2023 | 11,027,650 Shares | The six months ended March 31, 2022 |

As of

March 31, 2023

* Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

The earnings outlook and other forward-looking statements contained in this document are based on information currently available to and certain assumptions that are thought to be reasonable by the Company. Accordingly, such statements should not be construed as a guarantee of achieving the results by the Company. Actual financial results and the like may differ materially due to various factors.

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1. Qualitative Information on the Quarterly Financial Results

(1) Explanation of Operating Results

During the second quarter of the fiscal year ending March 31, 2023, the Japanese economy showed signs of gradual recovery as restrictions on economic activity due to the spread of the novel coronavirus were eased. On the other hand, economic risks continue to rise, such as rising prices due to rising geopolitical risks, the impact of rising U.S. interest rates, and global monetary tightening, and the economic outlook remains uncertain.

Amid this environment, as for the information service industry, in which the group is engaged, the digital transformation market for Japanese companies is expected to grow to 3 trillion yen by 2030, offering expectations for ongoing market expansion, according to the forecast for FY2030 in the 2022 Outlook for Digital Transformation Market by Fuji Chimera Research Institute.

The Group provides services to clients in two categories: stock services (quasi-mandate contract) and flow services (service contract), according to the market and client needs. Under these circumstances, the Group's main service, stock services, generated revenue of 1,511 million yen in the fiscal year ended September 2021 and 2,263 million yen in the fiscal year ended September 2022, and is estimated to generate revenue of 2,861 million yen in the fiscal year ending September 2023, higher year-on-year as a whole group.

Furthermore, during the six months of the fiscal year, we have decided the 12th investee for the Hybrid Technologies Capital startup support program, responsible for digital transformation support and business expansion. By expanding investment and development into various industries and business areas, we are promoting growth and expansion of existing businesses while supporting a wide range of partners that offer business growth synergies.

As a result, the Group's revenue for the six months ended March 31, 2023, was 1,320,231 thousand yen (up 25.6% year-on-year), operating profit was 99,419 thousand yen (down 18.5% year-on-year), profit before tax was 73,302 thousand yen (down 44.6% year-on-year) and profit attributable to owners of parent was 61,363 thousand yen (down 41.9% year-on-year).

Descriptions by segment are omitted as the Group has a single operating segment of hybrid-type services.

(2) Explanation of Financial Position

(i) Assets, Liabilities, and Net Assets

(Assets)

Total assets as of March 31, 2023, increased by 110,122 thousand yen from the end of the previous fiscal year to 3,075,187 thousand yen. This was mainly attributable to right-of-use assets increasing by 83,136 thousand yen, and investment securities increasing by 93,613 thousand yen, while cash and cash equivalents decreased by 66,966 thousand yen.

(Liabilities)

Total liabilities as of March 31, 2023, increased by 16,457 thousand yen from the end of the previous fiscal year to 856,049 thousand yen. This was mainly attributable to lease liabilities increasing by 80,501 thousand yen, while Trade and other receivables decreasing by 33,394 thousand yen.

(Net Assets)

Net assets as of March 31, 2023, increased by 93,665 thousand yen from the end of the previous fiscal year to 2,219,138 thousand yen. This was mainly attributable to retained earnings increasing by 61,363 thousand yen.

(ii) Cash Flows

The balance of cash and cash equivalents ("net cash") as of MArch 31, 2023, decreased by 66,966 thousand yen from the end of the previous fiscal year to 1,741,996 thousand yen. The status of cash flows and their contributing factors are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities during the six months ended March 31, 2023, was 56,247 thousand yen (98,585 thousand yen was provided for the same period of the previous year). This was mainly attributable to the recording of quarterly profit before tax of 73,302 thousand yen, depreciation and amortization of 64,413 thousand yen, and trade and other payables decreasing by 25,884 thousand yen.

(Cash flows from investing activities)

Net cash used in investing activities during the six months ended March 31, 2023, was 88,131 thousand yen (52,501 thousand yen used for the same period of the previous year). This was mainly attributable to purchase of property, plant and equipment of 29,022 thousand yen, and purchase of investment securities of 88,091 thousand yen.

(Cash flows from financing activities)

Net cash used in financing activities during the six months ended March 31, 2023, was 26,859 thousand yen (1,247,789 thousand yen provided for the same period of the previous year). This was mainly attributable to repayments of lease liabilities of 50,490 thousand yen.

(3) Explanations on Consolidated Earnings Forecast and Other Forecast Information

Regarding the full-year earnings forecast, there is no change to the full-year consolidated earnings forecast announced in the "Consolidated Financial Results for the Fiscal Year Ended September 2022" document dated November 14, 2022. Current consolidated earnings forecast is calculated based on the information available as of the date of the filing of this summary of financial results. However, the Company will promptly announce revisions if they are deemed necessary.

2. Quarterly Consolidated Financial Statement and Primary Notes

(1) Quarterly Consolidated Statement of Financial Position

| | As of September 30, 2022 | As of March 31, 2023 |
|---|--------------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 1,808,962 | 1,741,996 |
| Trade and other receivables | 302,175 | 304,829 |
| Other financial assets | 34,184 | 974 |
| Other current assets | 148,778 | 164,615 |
| Total current assets | 2,294,099 | 2,212,41 |
| Non-current assets | | |
| Property, plant, and equipment | 41,983 | 58,21 |
| Right-of-use assets | 359,757 | 442,893 |
| Intangible assets | 20,150 | 19,21 |
| Investment securities | 177,840 | 271,453 |
| Other financial assets | 59,372 | 58,51 |
| Deferred tax assets | 858 | 3,35 |
| Other non-current assets | 11,005 | 9,142 |
| Total non-current assets | 670,966 | 862,773 |
| Total assets | 2,965,065 | 3,075,18 |
| iabilities and net assets | | |
| Liabilities | | |
| Current liabilities | | |
| Trade and other payables | 206,836 | 173,44 |
| Borrowings | 20,000 | 30,00 |
| Lease liabilities | 102,401 | 92,54 |
| Other financial liabilities | 42,953 | 44,34 |
| Income taxes payable | 33,457 | 17,82 |
| Provisions | 6,423 | 4,79 |
| Other current liabilities | 115,510 | 83,15 |
| Total current liabilities | 527,581 | 446,11 |
| Non-current liabilities | | |
| Lease liabilities | 304,624 | 394,98 |
| Provisions | 7,387 | 9,70 |
| Deferred tax liabilities | - | 5,244 |
| Total non-current liabilities | 312,011 | 409,93 |
| Total liabilities | 839,592 | 856,049 |
| Net assets | | |
| Share capital | 893,343 | 901,993 |
| Capital surplus | 883,732 | 895,50 |
| Retained earnings | 311,147 | 372,51 |
| Treasury shares | - | (80 |
| Other components of equity | 37,250 | 49,21 |
| Total equity attributable to owners of parent | 2,125,473 | 2,219,138 |
| Total net assets | 2,125,473 | 2,219,138 |
| Total liabilities and net assets | 2,965,065 | 3,075,187 |

(2) Quarterly Consolidated Statement of Profit or Loss and Quarterly Consolidated Statement of Comprehensive Income (Quarterly Consolidated Statement of Profit or Loss)

| | | (Unit: Thousand yen) |
|--|-------------------------------------|-------------------------------------|
| | The six months ended March 31, 2022 | The six months ended March 31, 2023 |
| Revenue | 1,051,135 | 1,320,231 |
| Cost of sales | (668,291) | (846,516) |
| Gross profit | 382,844 | 473,714 |
| Selling, general and administrative expenses | (260,489) | (378,516) |
| Other income | 8,892 | 4,220 |
| Other expenses | (9,259) | - |
| Operating profit | 121,989 | 99,419 |
| Finance income | 16,797 | 6,858 |
| Finance expenses | (6,401) | (32,975) |
| Profit before tax | 132,384 | 73,302 |
| Income taxes | (26,753) | (11,939) |
| Profit | 105,631 | 61,363 |
| Profit attributable to | | |
| Owners of parent | 105,631 | 61,363 |
| Profit | 105,631 | 61,363 |
| Earnings per share | | |
| Basic earnings per share (yen) | 10.98 | 5.56 |
| Diluted earnings per share (yen) | 10.46 | 5.09 |

(Quarterly Consolidated Statement of Comprehensive Income)

| | The six months ended March 31, 2022 | The six months ended March 31, 2023 |
|--|-------------------------------------|-------------------------------------|
| Profit | 105,631 | 61,363 |
| Other comprehensive income | | |
| Items that may be reclassified to profit and loss | | |
| Exchange differences on translation of foreign operations | 706 | 12,005 |
| Total of items that may be reclassified to profit and loss | 706 | 12,005 |
| Other comprehensive income, net of tax | 706 | 12,005 |
| Comprehensive income | 106,337 | 73,368 |
| Comprehensive income attributable to | | |
| Owners of parent | 106,337 | 73,368 |
| Comprehensive income | 106,337 | 73,368 |

(3) Quarterly Consolidated Statement of Changes in Net assets The six months ended March 31, 2022

| | Equity attributable to owners of parent | | | | | | | |
|--|---|--------------------|----------------------|--|--------------------------------|----------|-----------|-----------|
| | | | | Other co | omponents o | f equity | Total | |
| | Share capital | Capital surplus | Retained earnings | Exchange differences on translation of foreign operations | Share acquisition rights | Total | | Total |
| Balance as of October 1, 2021 | 225,297 | 227,772 | 61,533 | 396 | 55,852 | 56,248 | 570,850 | 570,850 |
| Profit | - | - | 105,631 | - | - | - | 105,631 | 105,631 |
| Other comprehensive income | - | - | - | 706 | - | 706 | 706 | 706 |
| Total comprehensive income | - | - | 105,631 | 706 | - | 706 | 106,337 | 106,337 |
| Issuance of new shares | 644,000 | 635,944 | - | - | - | - | 1,279,944 | 1,279,944 |
| Share-based payment transactions | - | 2,937 | - | - | 7,998 | 7,998 | 10,935 | 10,935 |
| Forfeiture of share acquisition rights | 24,046 | 16,969 | - | - | (14,819) | (14,819) | 26,196 | 26,196 |
| Total transactions with owners | 668,046 | 655,851 | - | - | (6,821) | (6,821) | 1,317,076 | 1,317,076 |
| Balance as of March 31, 2022 | 893,343 | 883,623 | 167,164 | 1,102 | 49,031 | 50,133 | 1,994,263 | 1,994,263 |

| | Equity attributable to owners of parent | | | | | | | | |
|--|---|--------------------|----------------------|--------------------|--|--------------------------------|--|---------|--|
| | | | | | Other components of equity | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Exchange differences on translation of foreign operations | Share acquisition rights | Financial assets measured at fair value through other comprehens ive income | Total | |
| Balance as of October 1, 2022 | 893,343 | 883,732 | 311,147 | - | (10,829) | 56,674 | (8 <i>,</i> 595) | 37,250 | |
| Profit | - | - | 61,363 | - | - | - | - | - | |
| Other comprehensive income | - | - | - | - | 12,005 | - | - | 12,005 | |
| Total comprehensive income | - | - | 61,363 | - | 12,005 | - | - | 12,005 | |
| Share-based payment transactions | - | - | - | - | - | 6,755 | - | 6,755 | |
| Forfeiture of share acquisition rights | 8,650 | 11,773 | - | - | - | (7,175) | - | (7,175) | |
| Purchase of treasury shares | - | - | - | (80) | - | - | - | - | |
| Other | - | - | - | - | - | 374 | - | 374 | |
| Total transactions with owners | 8,650 | 11,773 | - | (80) | - | (46) | - | (46) | |
| Balance as of March 31, 2023 | 901,993 | 895,505 | 372,510 | (80) | 1,176 | 56,629 | (8,595) | 49,210 | |

| | (Unit: Th | (Unit: Thousand yen) | | | |
|--|--|----------------------|--|--|--|
| | Equity attributable to owners of parent | Total | | | |
| | Total | | | | |
| Balance as of October 1, 2022 | 2,125,473 | 2,125,473 | | | |
| Profit | 61,363 | 61,363 | | | |
| Other comprehensive income | 12,005 | 12,005 | | | |
| Total comprehensive income | 73,368 | 73,368 | | | |
| Share-based payment transactions | 6,755 | 6,755 | | | |
| Forfeiture of share acquisition rights | 13,248 | 13,248 | | | |
| Purchase of treasury shares | (80) | (80) | | | |
| Other | 374 | 374 | | | |
| Total transactions with owners | 20,298 | 20,298 | | | |
| Balance as of March 31, 2023 | 2,219,138 | 2,219,138 | | | |

(4) Quarterly Consolidated Statement of Cash Flows

| | The six months ended March 31, 2022 | The six months ended March 31, 2023 |
|---|--|--|
| Cash flows from operating activities | | |
| Profit before tax | 132,384 | 73,302 |
| Depreciation and amortization | 60,471 | 64,413 |
| Share-based payment expenses | 10,935 | 6,755 |
| Finance income | (2,091) | (1,335) |
| Finance expenses | 6,401 | 34,096 |
| Decrease (increase) in trade and other receivables | (54,103) | (7,254) |
| Increase (decrease) in trade and other payables | (3,631) | (25,884) |
| Increase (decrease) in provisions | (356) | (1,624) |
| Other | (24,774) | (56,662) |
| Subtotal | 125,237 | 85,805 |
| Interest and dividends received | 284 | 136 |
| Interest paid | (6,287) | (7,172) |
| Income taxes paid | (20,649) | (22,523) |
| Net cash provided by (used in) operating activities | 98,585 | 56,247 |
| Cash flows from investing activities | | |
| Payments into time deposits | - | 33,376 |
| Purchase of property, plant, and equipment | (3,142) | (29,022) |
| Purchase of Intangible assets | - | (3,171) |
| Purchase of investment securities | (50,004) | (88,091) |
| Other | 644 | (1,224) |
| Net cash provided by (used in) investing activities | (52,501) | (88,131) |
| Net cash provided by (used in) investing activities Increase (decrease) in short-term borrowings | - | 10,000 |
| Repayments of lease liabilities | (45,539) | (50,490) |
| Proceeds from issuance of new shares | 1,267,132 | - |
| Proceeds from exercise of share acquisition rights | 26,196 | 13,248 |
| Other | - | 383 |
| Net cash provided by (used in) financing activities | 1,247,789 | (26,859) |
| Net increase (decrease) in cash and cash equivalents | 1,293,873 | (58,743) |
| Cash and cash equivalents at beginning of period | 500,061 | 1,808,962 |
| Effect of exchange rate changes on cash and cash equivalents | 14,684 | (8,222) |
| Cash and cash equivalents at end of period | 1,808,618 | 1,741,996 |

(5) Notes to Consolidated Financial Statement

(Notes on Going Concern Assumption)

Not applicable.

(Changes in Accounting Policies)

Not applicable.

(Changes in Accounting Estimates)

Not applicable.

(Segment Information)

The descriptions are omitted as the Group has a single operating segment.